

ATTACHMENT A

General Operating Fund Summary December 31, 2021, Year-End Budget Review

DEPARTMENT	FINAL/ AMENDED 2021 BUDGET	2021 YEAR END RESULTS	PROJECTED VARIANCE		VARIANCE EXPLANATION
			\$ (A)	%	
Cemetery Revenue	-240,315	-340,455	-100,140	42%	Increased sales and demand for full burials.
Cemetery Expenditures	290,954	340,455	49,501	17%	Excess revenue transferred to Cemetery Reserve to plan for expansion.
	50,639	0	-50,639	-100%	
Corporate Administration Revenue	-27,000	-18,208	8,792	-33%	Funding for the job evaluation project delayed until 2022 when project will be completed.
Corporate Administration Expenditures	3,397,584	3,386,762	-10,822	0%	Legal expenses over budget as developments are getting more complex requiring significant more legal advice. This budget deficit is offset by reduced costs in Civic Engagement due to Manager being on maternity leave for the year, several staff away due to illnesses, job evaluation costs delayed to 2022 and some corporate training delayed due to COVID.
	3,370,584	3,368,554	-2,030	0%	
Council and Grants Revenue	-444,025	-196,848	247,177	-56%	Reduced funding required for By-Election as costs lower than anticipated; funding for the Daycare and Welton Towers reno projects delayed into 2022.
Council and Grants Expenditures	1,202,031	886,483	-315,549	-26%	Budget savings due to the Daycare and Welton Towers reno projects delayed into 2022, reduced By-Election costs and Mayor's position vacant for part of the year.
	758,006	689,635	-68,372	-9%	
Development Services -Inspection Revenue	-1,399,961	-2,372,197	-972,236	69%	Building permit revenue exceeds budget by 95% plus slight increase in business licence revenue.
Development Services - Inspection Expenditures	2,025,308	1,715,256	-310,051	-15%	Budget savings from a delay in hiring for vacant positions, plus reduced costs for clean-up of abandoned vehicles and homeless camps.
	625,347	-656,941	-1,282,287	-205%	
Development Services - Planning Revenue	-431,769	-485,958	-54,189	13%	Additional Planning Fees were received which were partially offset by funding from the Downtown Façade program not required (this funding will be carried forward for 2022 applications)
Development Services - Planning Expenditures	1,699,306	1,543,120	-156,186	-9%	Budget savings from vacant positions during the year.
	1,267,537	1,057,162	-210,375	-17%	
Economic Development Office Revenue	-778,959	-342,760	436,199	-56%	Dedicated funding for the Waterfront Business Plan and Revitalization deferred to 2022 to continue the projects plus dedicated funding for Tourism deferred to 2022.
Economic Development Office Expenditures	1,387,034	965,103	-421,931	-30%	A portion of the expenses for the Waterfront Business Plan and Revitalization programs are deferred to 2022 along with dedicated fund (see above).
	608,075	622,343	14,268	2%	
Engineering Revenue	-1,407,400	-1,728,552	-321,152	23%	Significantly more development activities have resulted in more revenue for subdivision inspections. Increased royalties from Shaw Pit received.
Engineering Expenditures	2,729,616	2,953,555	223,939	8%	Increased royalties received increase the transfer to reserve. Additional consultants expenses and staff overtime for Engineering Design required due to higher development activities.
	1,322,216	1,225,003	-97,213	-7%	
Finance Revenue	-168,700	-204,371	-35,671	21%	Higher revenue than projected due to increase in property sales increased revenue from tax statements; higher volume of invoicing costs to third parties occurred; partially offset by reduction in purchase discounts available in 2021.
Finance Expenditures	2,320,887	2,300,070	-20,817	-1%	Budget savings from staff illnesses.
	2,152,187	2,095,699	-56,488	-3%	
Fire & Emergency Operations Revenue	-95,809	-92,628	3,181	-3%	
Fire & Emergency Operations Expenditures	5,421,170	5,374,179	-46,991	-1%	No training was performed in municipal emergency program or recruiting due to pandemic; Budget savings in fire prevention due to staff turnover partially reduced by over budget in fire suppression costs from Fire Hall #1
	5,325,361	5,281,552	-43,810	-1%	

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General Government Revenue	-10,106,172	-15,042,005	-4,935,833	49%	Additional revenue received from COVID 10 Restart grant (\$1.8M), from Land Sales (\$2.2M), from return on investments (\$468k), from additional Community Amenity Contributions (\$400k), and Gaming revenue as Casino reopened mid 2021.
General Government Expenditures	11,099,940	15,530,769	4,430,829	40%	Increase transfer to reserves from additional revenue received from Land Sales, from return on investments, from additional Community Amenity Contributions , and Gaming revenue. Budget savings from the RCMP contract transferred to reserve to prepare for retro pay and to phase in property tax increase for future Contracts.
	993,767	488,764	-505,004	-51%	
Municipal Buildings Revenue	-73,256	-61,221	12,035	-16%	Reduced rental revenue collected from Woodward street as property sold, no room bookings at the Library due to COVID and new agreement with Mershon Street renter to provide space for free instead of collecting rent.
Municipal Buildings Expenditures	1,103,688	1,136,285	32,597	3%	Additional repairs and maintenance works required at Fraser House and Horne Street properties.
	1,030,432	1,075,064	44,633	4%	
Parks Revenue	-135,526	-97,479	38,047	-28%	Mandated COVID restrictions resulting in fewer bookings for the year.
Parks Expenditures	1,334,004	1,145,606	-188,398	-14%	Mandated COVID restrictions resulted in less booked use of parks reducing costs and staff needed.
	1,198,478	1,048,127	-150,351	-13%	
Payroll Overhead Recovery	-9,496,131	-9,359,448	136,683	-1%	Lower overhead collected during the year due to staffing vacancies.
Payroll Overhead Expenditures	9,496,131	9,359,448	-136,683	-1%	Reduced health premium costs and vacation time due to staff turnover partially offset by increase in sick time costs due to new COVID rules, new stat holiday announced for September 30th, increase for boot allowance due to new reimbursement procedure.
	0	0	0	0%	
Police Services Revenue	-764,296	-758,540	5,756	-1%	Traffic fine revenue below projections partially offset by additional revenue received from RCMP Contract recoveries for seasonal policing at BC Hydro Dam and cost recoveries associated with bylaw 5479-2015, Controlled substance.
Police Services Expenditures	13,294,893	12,532,042	-762,851	-6%	Budget savings due to vacancy pattern for RCMP members, staff vacancies in various office administration positions, reduced prisoner expenses and Victim Services Crisis call-outs were limited due to COVID restrictions.
	12,530,597	11,773,502	-757,095	-6%	
Public Transit Revenue	-844,162	-743,509	100,653	-12%	Lower ridership reduced revenue for both the conventional and the HandyDART services, offset by a provincial grant due to COVID-19.
Public Transit Expenditures	3,611,915	2,315,732	-1,296,183	-36%	Budget savings from local transit services plus reduced bus services along the commuter rail.
	2,767,753	1,572,223	-1,195,531	-43%	
Public Works Revenue	-65,336	-209,696	-144,360	221%	Increased revenue from Third Party charge backs occurring in 2021, see increased in expenses below.
Public Works Expenditures	3,115,113	3,325,403	210,290	7%	Increase in expenses for third party charge back, offset by increase revenue from above. Streetlight maintenance is over budget due to vandalism and increased costs to replacing halogen bulbs with high efficiency LED bulbs.
	3,049,777	3,115,707	65,930	2%	
Recreation Administration Revenue	-978,050	-152,266	825,784	-84%	Grant Funding for "Strengthening Communities" is deferred to 2022, unused reserve funding for Public Art deferred to 2022 and portions of Social Development grants received in 2021 deferred to 2022 to complete projects.
Recreation Administration Expenditures	1,984,794	1,127,737	-857,057	-43%	Expenses for "Strengthening Communities" are deferred to 2022 along with grant revenue (see above), plus expenses related to unused reserve funding for Public Art and portions of Social Development grants received in 2021 are deferred to 2022 along with the funding to complete projects.
	1,006,744	975,471	-31,273	-3%	
Recreation Services Revenue	-2,729,623	-1,801,462	928,162	-34%	COVID mandated closures resulting in net reduced revenue partially offset by lower expense.
Recreation Services Expenditures	5,397,920	4,940,597	-457,322	-8%	COVID mandated closures resulting in net lower expenses, partially offset by lower revenue.
	2,668,296	3,139,136	470,839	18%	

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	2021 BUDGET	RESULTS	\$ (A)	%		
Taxation/Grants In-Lieu Revenue	-40,785,795	-40,981,586	-195,791	0%		Unexpected increase in penalty revenue, increase in BC Hydro grant for In Lieu of Property Taxes due to higher assessments, increase in assessment values used to calculate services agreements with Coqualeetza and Kwantlen.
Taxation/Grants In-Lieu Expenditures	60,000	18,086	-41,914	-70%		Interest rate for pre-authorized payment program, set by the Province, remains low due to COVID.
	-40,725,795	-40,963,500	-237,705	1%		
Projected General Operating Fund Surplus	<u>0</u>	<u>-4,092,502</u>	<u>-4,092,502</u>			

*2021 Year to Date Results includes expenditures posted up to April 11, 2022.
(A) Negative variances represent higher revenue in the revenue section and lower expenses in the expense section.